

This report is intended to provide an overview of general business information relative to global employment conditions and considerations. It should not be interpreted as legal advice. Please consult with legal counsel to ensure that you are in compliance with all applicable laws.

Shifting Hiring Trends for COVID-19: Emerging Concepts

1. Short Term Remote Deployment

Over 50% of Fortune 500 have announced extended time frames for remote work or formalized return to work plans:

- "Staff can plan to work from home until xxx date"
- "Staff should return to offices PT or FT based on these schedules and safety protocols..."

5. Internal Sourcing

As employers resume operations and increase hiring needs, they are increasingly 'looking within' to recently furloughed or previously employed resources before going to market



2. Long Term Remote Planning

CFO Survey conducted by Gartner reports that 75% of CFO's intend to increase remote workforce deployment in future:

- 27% report 5% remote
- 25% report 10% remote
- 17% report 20% remote
- 4% report 50% remote

3. Mental Health Days

In addition to offering Mental Health days to staff for their personal use, many companies have also created company wide Mental Health Days across the business on designated days

4. Part-Time/Flex-Shift Strategies

Globally, employers have adapted to candidate drivers related to part-time job opportunities that allow workers to collect unemployment, remain on government funded furloughs, or support family-based scheduling needs as a result of the pandemic

Shifting Hiring Trends for COVID-19: Wages

'Return to Work' and 'Return to Office' Bonuses range from \$150-\$1500

8-11% was average wage increase of Networking and Security Roles at start of pandemic, which remains in effect

0-3% was average wage increase for existing nursing staff in hospitals and critical care at start of pandemic, which remains in effect

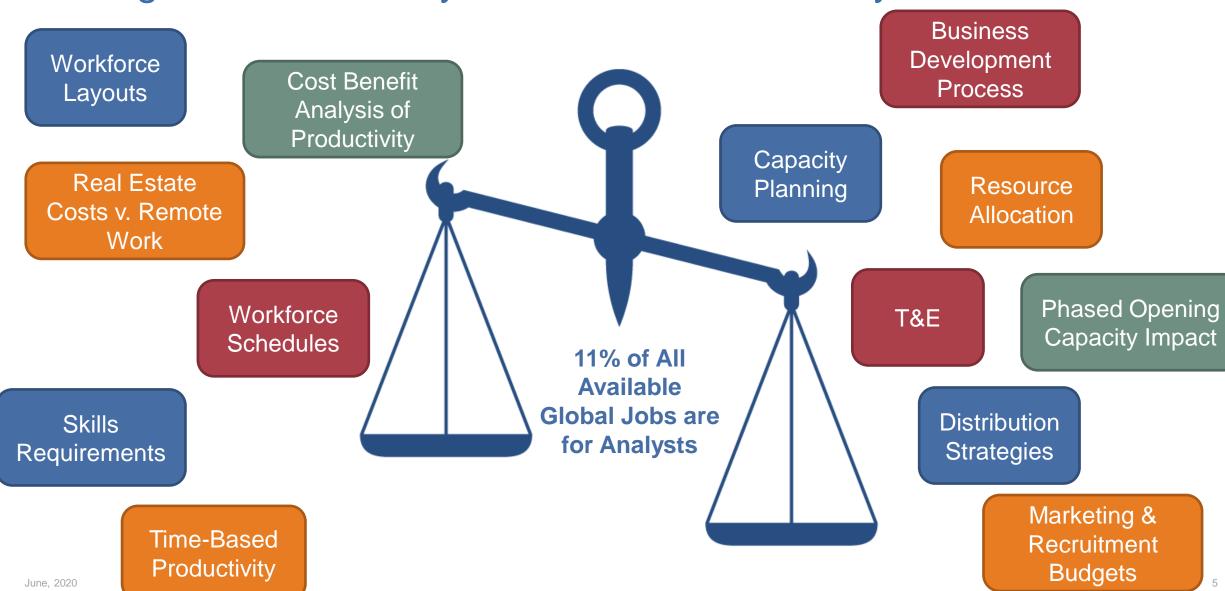
\$50-\$100 monthly average 'PPE Stipend' offered to workers required to wear masks but not provided onsite

134% median wage increase of displaced workers transitioning to unemployment, which remains in effect through July 31st

\$300-\$500 average monthly 'Childcare Stipend' for those in need

6-9 Months
anticipated before
wages return to new
base-level some
uplift expected

Shifting Workforce Analytics for COVID-19: Analytics





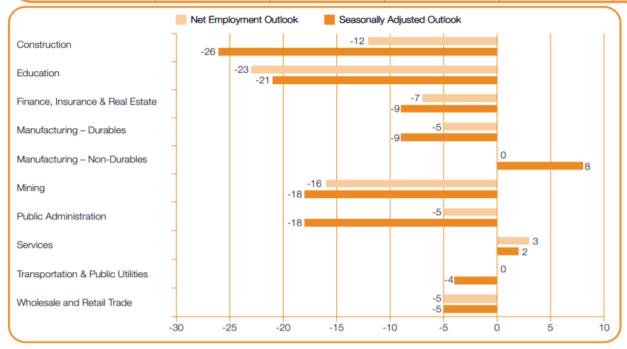
National Workforce Trends: Canada

WHERE ARE THE JOBS?

Canada **Q3 2020**

ManpowerGroup Employment Outlook Survey

| | Increase | Decrease | No Change | Don't Know | Net Employment Outlook | Seasonally Adjusted |
|------------------|----------|----------|-----------|------------|---------------------------|------------------------|
| | % | % | % | % | % | % |
| 3rd Quarter 2020 | 12 | 17 | 60 | 11 | -5 | -10 |
| 2nd Quarter 2020 | 14 | 3 | 82 | 1 | 11 | 9 |
| 1st Quarter 2020 | 12 | 6 | 81 | 1 | 6 | 10 |
| 4th Quarter 2019 | 15 | 6 | 78 | 1 | 9 | 12 |
| 3rd Quarter 2019 | 19 | 3 | 77 | 1 | 16 | 11 |

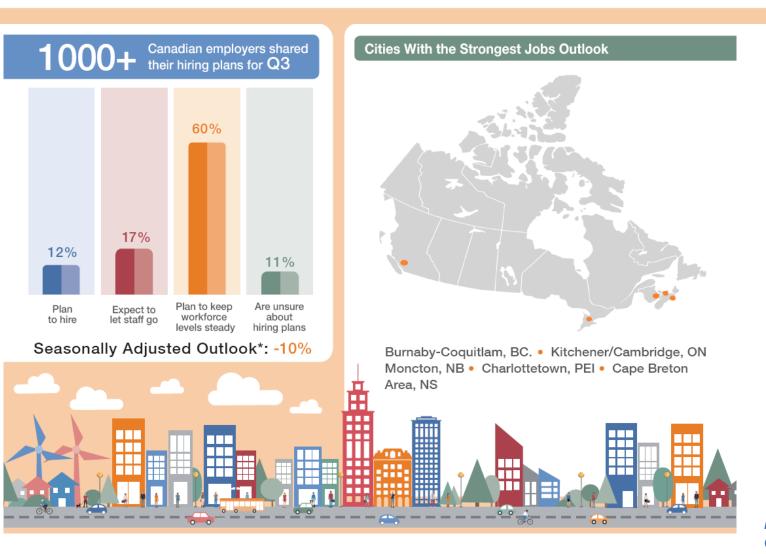


For more information about the ManpowerGroup Employment Outlook Survey, please visit manpowergroup.ca/MEOS

WHERE ARE THE JOBS?

Canada **Q3 2020**

ManpowerGroup Employment Outlook Survey



For more information about the ManpowerGroup Employment Outlook Survey, please visit manpowergroup.ca/MEOS

WHERE ARE THE JOBS?

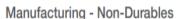
Weakest Outlook

Canada **Q3 2020**

ManpowerGroup Employment Outlook Survey

Industries with Strongest Jobs Outlook







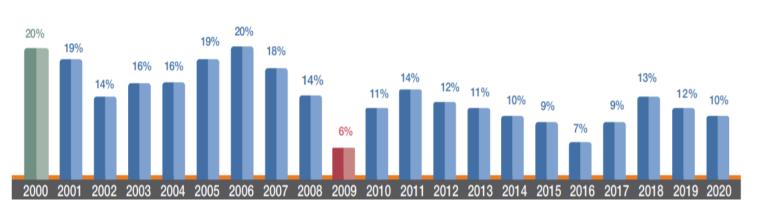
Services



Transportation & Utilities

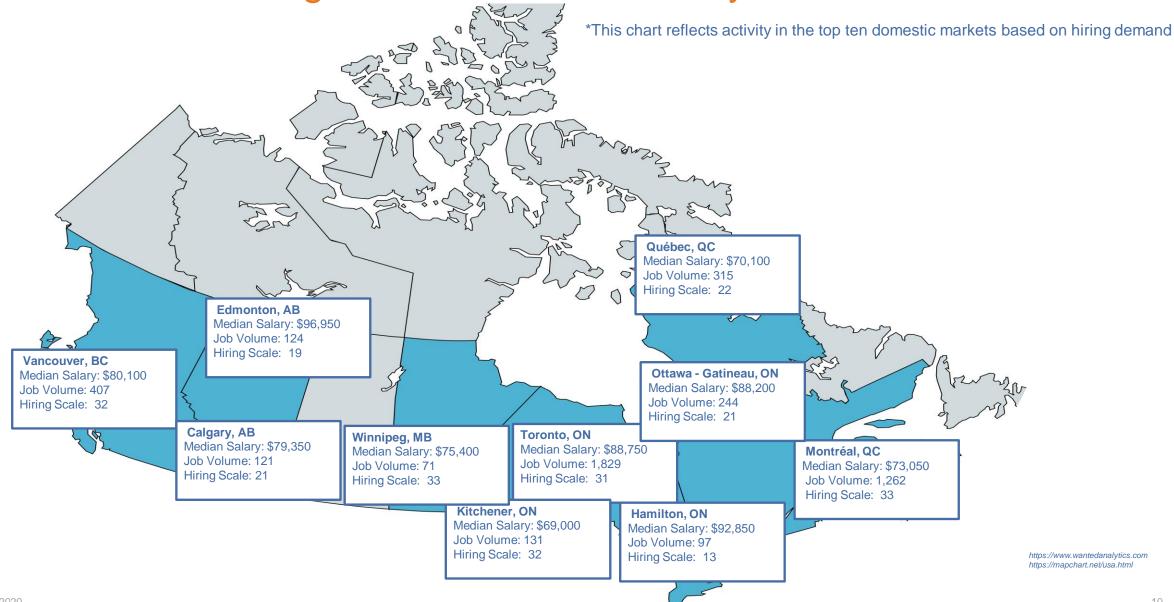
Strongest Outlook

Average Annual Jobs Outlook Since 2000

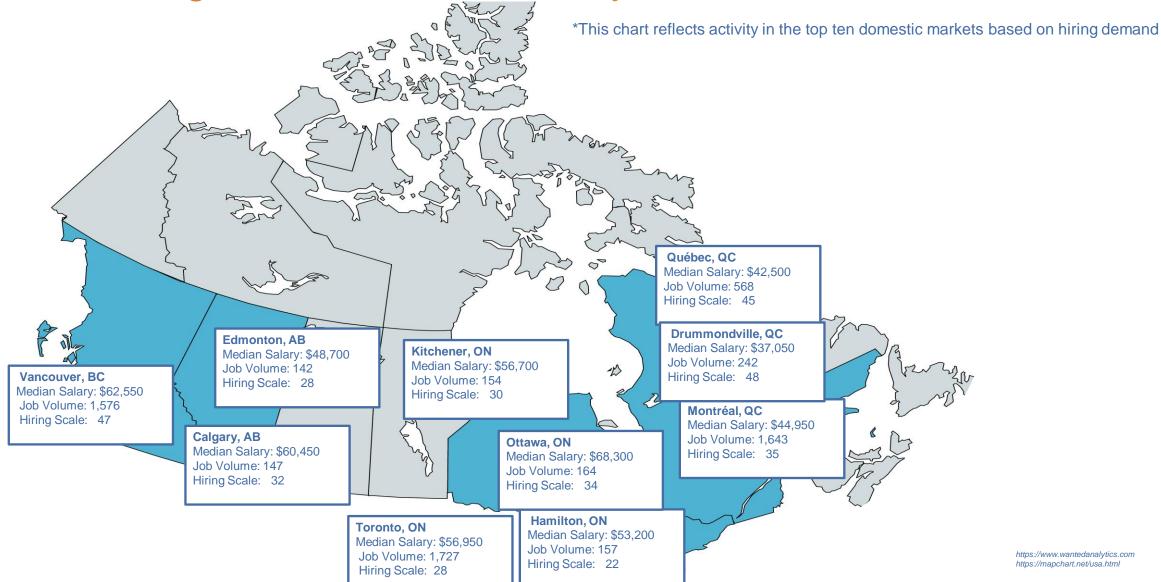


For more information about the ManpowerGroup Employment Outlook Survey, please visit manpowergroup.ca/MEOS

Finance and Banking – Candidate Availability Canada*



Manufacturing – Candidate Availability Canada*



June, 2020 11

https://www.wantedanalytics.com

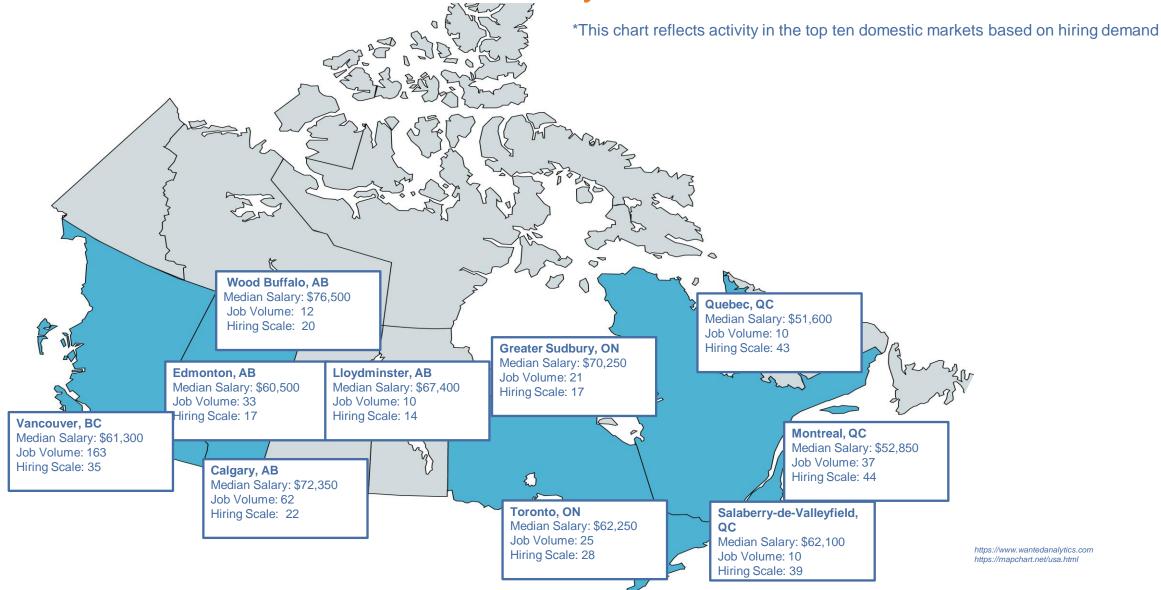
https://mapchart.net/usa.html

Telecommunications – Candidate Availability Canada* *This chart reflects activity in the top domestic markets based on hiring demand **Edmonton**, AB Victoria, BC Median Salary: \$82,350 Québec, QC Median Salary: \$105,900 Job Volume: 38 Median Salary: \$75,500 Abbotsford, BC Job Volume: 12 Hiring Scale: 20 Job Volume: 95 Median Salary: \$58,500 Hiring Scale: 64 Hiring Scale: 55 Job Volume: 10 Kitchener, ON Hiring Scale: 14 Median Salary: \$84,500 Vancouver, BC Job Volume: 14 Montréal, QC Calgary, AB Median Salary: \$84,700 Median Salary: \$92,200 Hiring Scale: 15 Median Salary: \$98,400 Job Volume: 229 Job Volume: 204 Job Volume: 25 Hiring Scale: 37 Hiring Scale: 33 Hiring Scale: 42 Toronto, ON Median Salary: \$98,850 Ottawa. ON Job Volume: 375 Median Salary: \$102,800 Hiring Scale: 44 Job Volume: 69 Hiring Scale: 18 https://www.wantedanalytics.com https://mapchart.net/usa.html Information Technology, Maintenance & Repair and Engineering Occupations within the Telecommunications Industry.

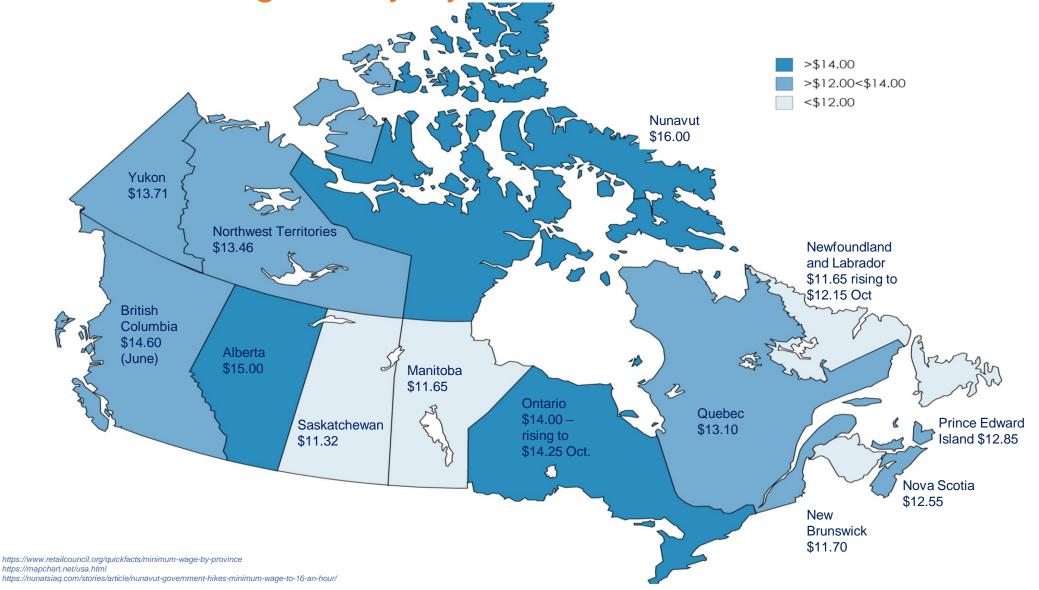
Pharma and Life Science – Candidate Availability Canada* *This chart reflects activity in the top ten domestic markets based on hiring demand Edmonton, AB Median Salary: \$135,900 Job Volume: 368 Québec, QC Hiring Scale: 12 Median Salary: \$60,500 Job Volume: 159 0 Hiring Scale: 26 Hamilton, ON Ottawa, ON Calgary, AB Median Salary: \$69,850 Median Salary: \$83,950 Median Salary: \$98,050 Vancouver, BC Job Volume: 132 Job Volume: 154 Job Volume: 182 Median Salary: \$92,500 Hiring Scale: 21 Hiring Scale: 11 Halifax, NS Hiring Scale: 18 Job Volume: 874 Median Salary: \$101,900 Montréal, QC Hiring Scale: 31 Job Volume: 100 Toronto, ON Median Salary: \$69,950 Hiring Scale: 36 Winnipeg, MB Median Salary: \$81,250 Job Volume: 555 Median Salary: \$77,850 Job Volume: 1,089 Hiring Scale: 19 Job Volume: 452 Hiring Scale: 15 Hiring Scale: 75 https://www.wantedanalytics.com https://mapchart.net/usa.html

Technology – Candidate Availability Canada* *This chart reflects activity in the top ten domestic markets based on hiring demand Québec, QC Median Salary: \$55,950 **Edmonton**, AB Job Volume: 71 Median Salary: \$84,850 Hiring Scale: 39 Job Volume: 64 Victoria, BC Hiring Scale: 26 Median Salary: \$143,800 Job Volume: 110 Hiring Scale: 26 Montréal, QC Median Salary: \$63,850 Calgary, AB Kitchener, ON Job Volume: 582 Median Salary: \$76,600 Vancouver, BC Hiring Scale: 37 Median Salary: \$73,400 Halifax, NS Job Volume: 78 Median Salary: \$72,100 Job Volume: 63 Hiring Scale: 32 Median Salary: \$65,000 Job Volume: 521 Hiring Scale: 46 Job Volume: 50 Hiring Scale: 46 Ottawa - Gatineau, ON Hiring Scale: 31 Median Salary: \$90,100 Toronto, ON Job Volume: 220 Median Salary: \$76,100 Hiring Scale: 23 Job Volume: 1,031 Hiring Scale: 33 https://www.wantedanalytics.com https://mapchart.net/usa.html

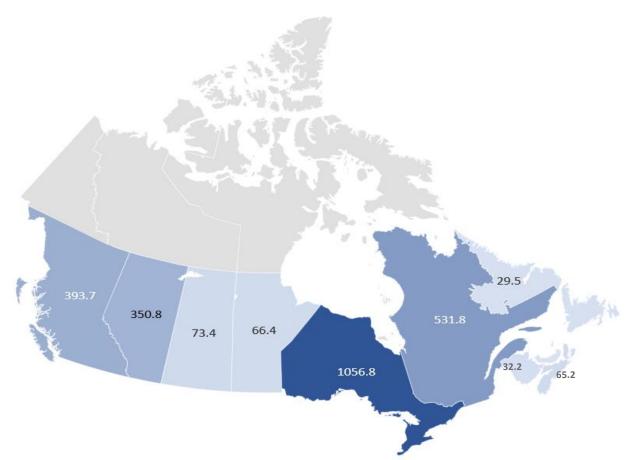
Oil and Gas – Candidate Availability Canada*



Minimum Wages Vary By Province - Canada



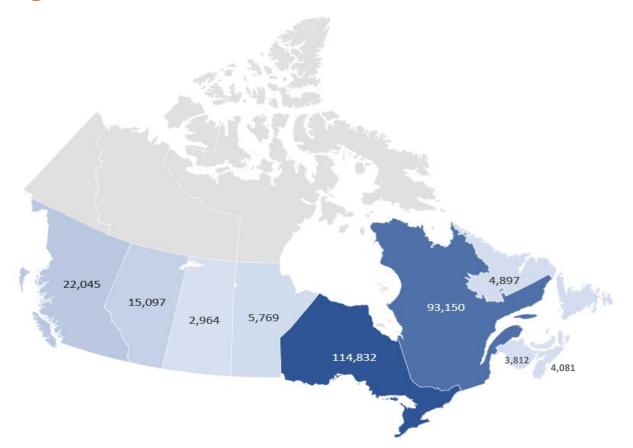
Number of Fewer Employed People by Province Compared with May 2019 (in 000s) - Total



2.6 Million fewer Jobs in May 2020 compared with May 2019

https://www.150.statcan.gc.ca/

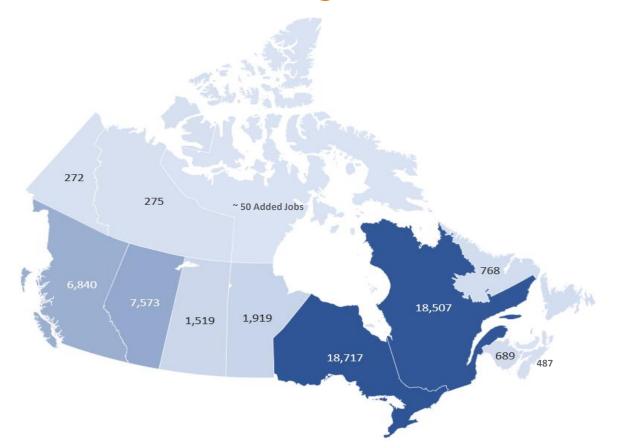
- Manufacturing



267 Thousand fewer Manufacturing Jobs in April 2020 compared with April 2019

https://www150.statcan.gc.ca/

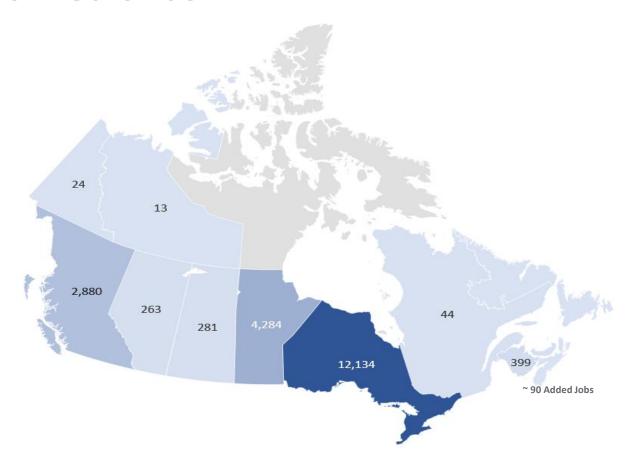
- Transportation and Warehousing



57 Thousand fewer Transportation and Warehousing Jobs in April 2020 compared with April 2019

https://www150.statcan.gc.ca/

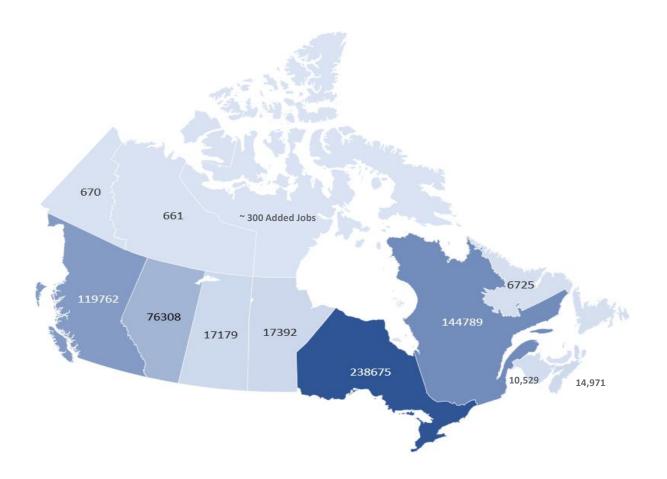
- Finance and Insurance



20 Thousand fewer Finance and Insurance Jobs in April 2020 compared with April 2019

https://www150.statcan.gc.ca/

- Accommodation and Food Services



650 Thousand fewer Accommodation and Food Services Jobs in April 2020 compared with April 2019

https://www150.statcan.gc.ca/



Detailed Canada Metro Analysis

Canada

Latest Available Workforce Statistics - March 2020

IMF GDP Forecast*







Total Workforce
19.5m

Unemployed

Forecast YOY Change

1.5m

-6.2%

*IMF Real GDP Forecast is a baseline scenario which assumes pandemic containment measures are gradually wound down in the second half of 2020. *IMF, World Economic Outlook, April 2020*

Impact of Coronavirus

- More than 5m have applied for emergency benefits since March 15.
- Tax and spending measures worth 8.4% of GDP or CA\$193bn.
- The greatest share of the spending measures (CA\$105bn) is due to be delivered in direct assistance which includes wage subsidies, sick leave payments for workers without employment insurance.
- The main wage subsidy is 75% (capped) for 12 weeks with some requirements on eligibility.
- The Labour Code has been amended so that an employee who is unable to work due to Covid-19 reasons, can take protected leave for up to 16 weeks.
- Businesses and schools closed in March are unlikely to open until Mid-May at the earliest.

Share of Workforce based on Sector and Likely Impact of Coronavirus on Jobs

46% 21% 33%

■ High Impact ■ Medium Impact ■ Lower Impact

Employment Share: Coronavirus - Likely Impact by Sector

| High Impac | t | Medium Impa | act | Lower Impact | | |
|--|-----|--------------------------------------|-----|---|-----|--|
| Accommodation and Food Services | 6% | Construction | 8% | Education | 9% | |
| Real Estate; Business and Administrative activities | 10% | Financial and Insurance Activities | 5% | Human Health and Social Work Activities | 14% | |
| Manufacturing | 9% | Mining and Quarrying | 2% | Public Admin, defence, social security | 7% | |
| Wholesale and Retail trade | 14% | Transport, storage and communication | 7% | Utilities | 1% | |
| Arts, Entertainment, Recreation and other services | 6% | | | Agriculture, Forestry and fishing | 1% | |

IMF, World Economic Outlook, April 2020 https://www.imf.org/en/Publications/WEO/Issues/2020/04/14/weo-april-2020 https://ilostat.ilo.org/data/ https://www.ilo.org/global/topics/coronavirus/lang--en/index.htm

https://www.lexology.com/research/hubs/coronavirus

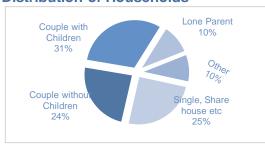
https://theconversation.com/official-unemployment-numbers-dont-show-the-true-crisis-for-workers-affected-by-coronavirus-136110 https://www.canada.ca/en/department-finance/economic-response-plan/wage-subsidy.html

Barrie, ON

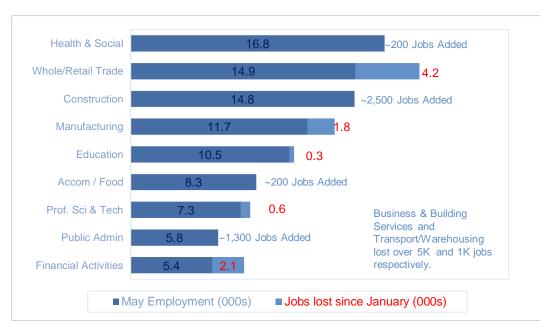
Workforce Statistics - May

Population Compared to January 2020Total Workforce128K ♣2.7%Unemployment Rate12%(5%*)Unemployment15.3K♠8.7K

Distribution of Households



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 404 | | | | | |
|---|-----------|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | |
| Health Care and Social Assistance | 33 | | | | |
| RetailTrade | 33 | | | | |
| Admin & Support, Waste Management & Remediation | 27 | | | | |
| Construction | 26 | | | | |
| Transportation and Warehousing | 18 | | | | |

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

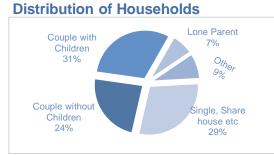
^{*} January 2020

Calgary, AB

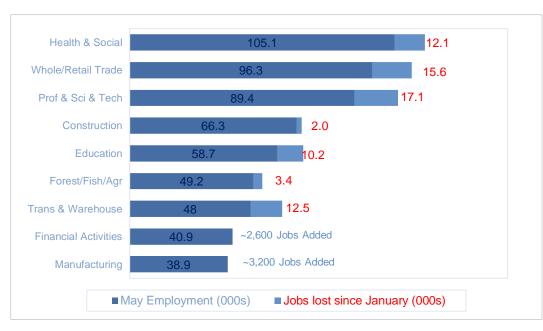
Workforce Statistics - May

Population Compared to January 2020Total Workforce874K ♣5.1%Unemployment Rate13.3%(7.1%*)Unemployment116Kû51K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 2,939 | | | | | | |
|--|-----------|--|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | | |
| Logistics, tracking & scheduling | 199 | | | | | |
| Motor vehicle and transit drivers | 166 | | | | | |
| Retail salespersons | 92 | | | | | |
| Computer and information systems professionals | 87 | | | | | |
| Specialized occ. in personal & customer servs. | 80 | | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* | |
|---------|----------|----------|----------|--------|----------------------|--|
| Q3 2020 | 4% | 25% | 63% | 8% | -21% | |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.manpowergroup.com/workforce-insights/

\$16.55

Selected Positions with Indicative Annual Salary and Hourly Pay

0

Healthcare Annual Salary Balary Annual Hourly Pay Rate Data Analyst Salary Database Admin. \$57,050 \$38.10 Network Engineer \$69,943 \$37.35

| Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | |
|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|--|
| Data Analyst | \$40,632 | \$25.95 | Business Analyst | \$74,617 | \$50.05 | |
| Financial Analyst | \$71,909 | \$43.30 | Database Devel. | \$78,922 | \$55.45 | |
| Info. Systems Admin. | \$67,134 | \$42.60 | Software Devel. | \$62,567 | \$46.10 | |

| rly Pay late | MANUFACTURING |
|-----------------|---------------|
| 50.05 | Driver |
| 55.45 | Production V |
| 16.10 | Warehouser |

| Annual Salary | Hourly Pa |
|------------------|-----------|
| \$49,594 | \$30.4 |
| \$37,040 | \$21.4 |
| | \$49,594 |

\$32,811



Powered by People Ticker.

Retail/Cashier

\$33,920

\$16.55

[·]

Annual Salary Hourly Pay Rate \$36,739 \$19.40 \$36,621 \$20.05

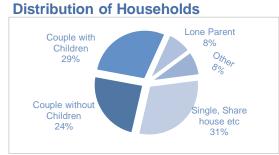
^{*} Calgary MSA, Alberta June, 2020

Edmonton, AB

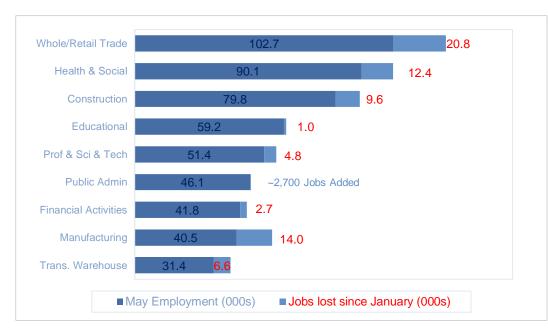
Workforce Statistics - May

Population Compared to January 2020Total Workforce779K ♣8.9%Unemployment Rate13.9%(7.9%*)Unemployment108Kû41K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 2,788 | | | | | | |
|--|-----------|--|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | | |
| Specialized occ. in personal & customer servs. | 138 | | | | | |
| Retail salespersons | 107 | | | | | |
| Motor vehicle and transit drivers | 102 | | | | | |
| Logistics, tracking & scheduling | 97 | | | | | |
| Computer and information systems professionals | 95 | | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* | |
|---------|----------|----------|----------|--------|----------------------|--|
| Q3 2020 | 6% | 38% | 44% | 12% | -30% | |

Powered by People Ticker.

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

- Colocted Fositions with indicative Aimaar Galary and Hourly Fay

| Healthcare | Annual Salary | Hourly Pay Rate | Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | MANUFACTURING | Annual Salary | Hourly Pay Rate | _ | Annual Salary | Hourly Pay Rate |
|-----------------|------------------|--------------------|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|
| Data Analyst | \$38,579 | \$21.80 | Data Analyst | \$39,460 | \$24.45 | Business Analyst | \$68,666 | \$45.75 | Driver | \$46,862 | \$28.85 | Call Center Rep. | \$36,158 | \$18.95 |
| Database Admin. | \$52,591 | \$36.90 | Financial Analyst | \$69,262 | \$42.55 | Database Devel. | \$72,346 | \$51.65 | Production Worker | \$36,816 | \$20.65 | Cust. Serv Rep | \$35,991 | \$19.00 |
| Network Enginee | r \$65,709 | \$35.60 | Info. Systems Admin. | \$65,039 | \$40.55 | Software Devel. | \$59,633 | \$43.05 | Warehouser | \$32,651 | \$16.40 | Retail/Cashier | \$33,604 | \$16.60 |

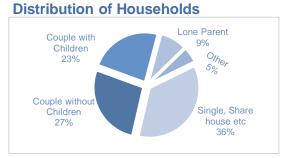
^{*} Edmonton MSA, Alberta June, 2020

^{*} Seasonal Net Employment Outlook

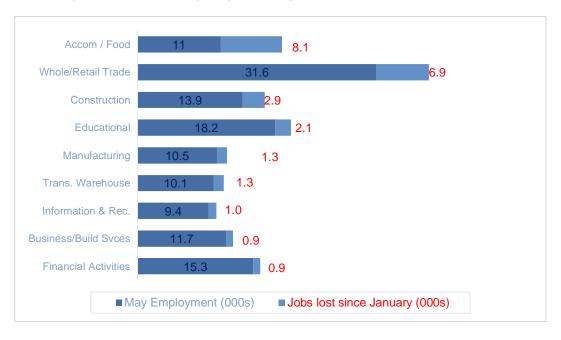
Halifax, NS

Workforce Statistics - May

Population Compared to January 2020 Total Workforce 241K ¹√5.8% **Unemployment Rate** 10.6%(6.5%*) Unemployment 25.6K **1** 8.9K * January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 1,363 | | | | | | |
|--|-----------|--|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | | |
| Professional occupations in nursing | 83 | | | | | |
| Motor vehicle and transit drivers | 66 | | | | | |
| Computer and information systems professionals | 56 | | | | | |
| Human resources and business service professionals | 42 | | | | | |
| Retail salespersons | 40 | | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* |
|---------|----------|----------|----------|--------|----------------------|
| Q3 2020 | 15% | 19% | 54% | 12% | -10% |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada - https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Powered by People Ticker.

| Healthcare | Annual Salary | Hourly Pay Rate | Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | MANUFACTURING | Annual Salary | Hourly Pay Rate | | Annual Salary | Hourly Pay Rate |
|------------------|------------------|--------------------|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|
| Data Analyst | \$33,266 | \$20.80 | Data Analyst | \$35,896 | \$22.55 | Business Analyst | \$66,387 | \$44.65 | Driver | \$43,879 | \$26.40 | Call Center Rep. | \$30,599 | \$17.20 |
| Database Admin. | \$51,404 | \$35.05 | Financial Analyst | \$65,853 | \$39.95 | Database Devel. | \$67,871 | \$48.10 | Production Worker | \$32,492 | \$19.35 | Cust. Serv Rep | \$31,199 | \$18.05 |
| Network Engineer | \$62,227 | \$33.85 | Info. Systems Admin. | \$58,798 | \$38.50 | Software Devel. | \$56,282 | \$40.15 | Warehouser | \$27,942 | \$14.20 | Retail/Cashier | \$28,669 | \$14.20 |

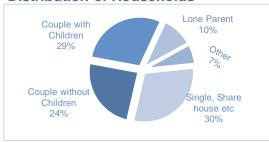
^{*} Halifax MSA, Nova Scotia June. 2020

Hamilton, ON

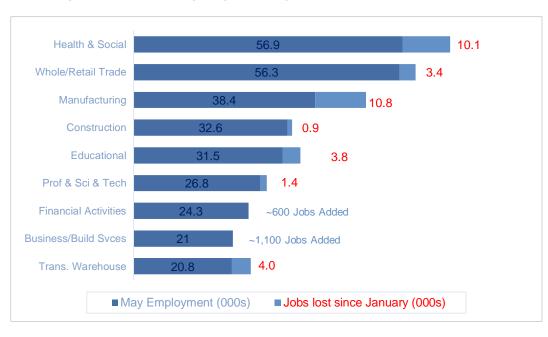
Workforce Statistics - May

Population Compared to January 2020Total Workforce419K ♣6.8%Unemployment Rate10.7%(4.3*)Unemployment45Kû26K

Distribution of Households



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 1,208 | | | | |
|--|-----------|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | |
| Supply chain logistics, tracking, scheduling co-ordination | 64 | | | |
| Motor vehicle and transit drivers | 44 | | | |
| Customer and information services representatives | 38 | | | |
| Retail salespersons | 36 | | | |
| Retail sales supervisors | 35 | | | |

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

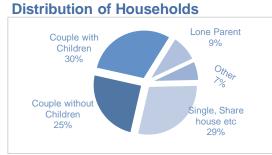
^{*} January 2020

Kitchener, ON

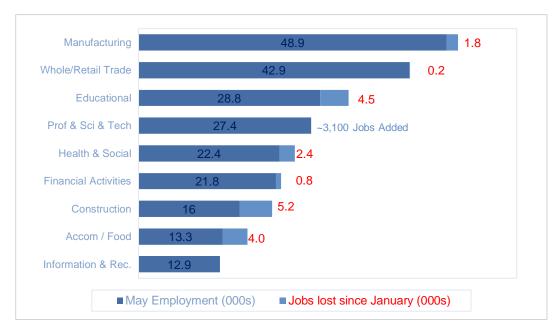
Workforce Statistics - May

Population Compared to January 2020 Total Workforce 301K [⊕]5.6% **Unemployment Rate** 11.1%(5.2%*) Unemployment 33.4K 1 16.7K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 1,260 | | | | |
|--|-----------|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | |
| Computer and information systems professionals | 147 | | | |
| Professional occupations in nursing | 65 | | | |
| Motor vehicle and transit drivers | 59 | | | |
| Human resources and business service professionals | 39 | | | |
| Logistics, tracking & scheduling | 33 | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* |
|---------|----------|----------|----------|--------|----------------------|
| Q3 2020 | 24% | 8% | 44% | 24% | 20% |

^{*} Seasonal Net Employment Outlook

Driver

Production Wor

Warehouser

Labor Force Data May 2020 Statistics Canada - https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

0

Healthcare Annual Hourly Pay Rate Salary Data Analyst \$35,691 \$21.90 \$55,941 \$36.15 Database Admin. Network Engineer \$66,808 \$36.40

| Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | |
|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|--|
| Data Analyst | \$40,046 | \$24.30 | Business Analyst | \$69,534 | \$48.15 | |
| Financial Analyst | \$69,819 | \$42.90 | Database Devel. | \$77,488 | \$53.60 | |
| Info. Systems Admin. | \$63,456 | \$40.75 | Software Devel. | \$58,987 | \$43.15 | |

| | Annual Salary | Hourly Pay Rate | | Annual Salary | Hourly Pay Rate | |
|------|------------------|--------------------|------------------|------------------|--------------------|--|
| | \$48,217 | \$29.50 | Call Center Rep. | \$34,649 | \$18.60 | |
| rker | \$36,314 | \$20.50 | Cust. Serv Rep | \$34,864 | \$18.65 | |
| | \$30,969 | \$15.80 | Retail/Cashier | \$31,697 | \$15.60 | |

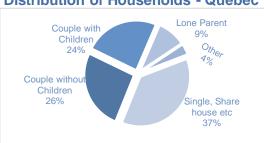
^{*} Kitchener - Cambridge - Waterloo MSA, Ontario June, 2020

Laval, QC

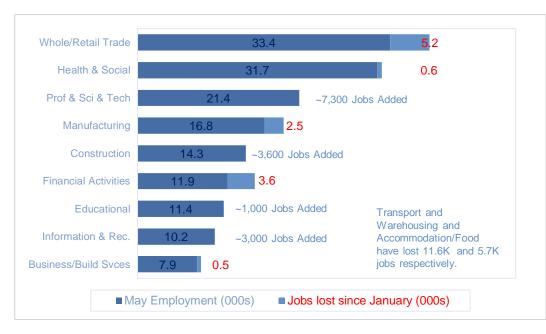
Workforce Statistics - May

Population Compared to January 2020Total Workforce218K ♀ 1.0%Unemployment Rate14.3%(4%*)Unemployment31K ♀ 22K

Distribution of Households - Quebec



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 1,270 | | | | |
|---|-----------|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | |
| Supply chain logistics, tracking scheduling co-ordination | 76 | | | |
| Customer and information services representatives | 57 | | | |
| Motor vehicle and transit drivers | 55 | | | |
| Retail salespersons | 40 | | | |
| Cashiers | 36 | | | |

Labor Force Data May 2020 Statistics Canada – https://www150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020

https://www.wantedanarytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

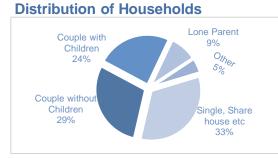
^{*} January 2020

Moncton, NB

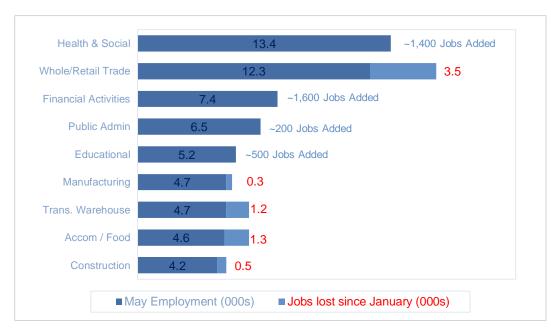
Workforce Statistics - May

Population Compared to January 2020Total Workforce86.1K ♣1.9%Unemployment Rate9.3%(5%*)Unemployment8K ♠3.6K

^{*} January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 587 | | | | |
|--|-----------|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | |
| Motor vehicle and transit drivers | 42 | | | |
| Customer and information services representatives | 42 | | | |
| Professional occupations in nursing | 32 | | | |
| Supply chain logistics, tracking, scheduling co-ordination | 28 | | | |
| Retail salespersons | 22 | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* |
|---------|----------|----------|----------|--------|----------------------|
| Q3 2020 | 15% | 10% | 60% | 15% | -1% |

^{*} Seasonal Net Employment Outlook

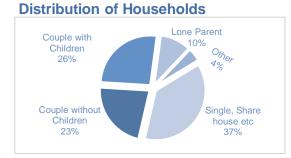
Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Montreal, QC

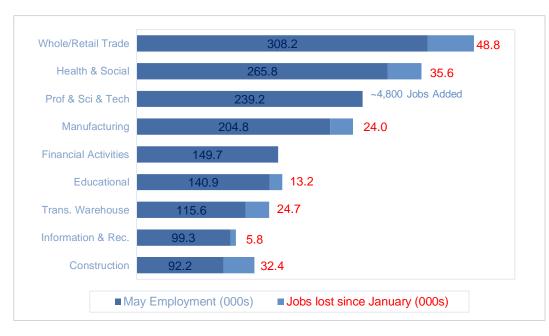
Workforce Statistics - May

Population Compared to January 2020 Total Workforce 2.3M ↓3.7% **Unemployment Rate** 14.1%(5.6%*) Unemployment 317K û 187K

^{*} January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 13,881 | | | | |
|---|-----------|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | |
| Computer and information systems professionals | 947 | | | |
| Logistics, tracking & scheduling | 665 | | | |
| Technical occupations in computer & information systems | 495 | | | |
| Motor vehicle and transit drivers | 470 | | | |
| Human resources and business service professionals | 401 | | | |

Labor Force Data May 2020 Statistics Canada - https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Powered by People Ticker. -

| Healthcare | Annual Salary | Hourly Pay Rate | Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | MANUFACTURING | Annual Salary | Hourly Pay Rate | | Annual Salary | Hourly Pay Rate |
|------------------|------------------|--------------------|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|
| Data Analyst | \$34,149 | \$21.20 | Data Analyst | \$38,708 | \$23.75 | Business Analyst | \$69,256 | \$47.20 | Driver | \$46,315 | \$28.40 | Call Center Rep. | \$32,585 | \$18.70 |
| Database Admin. | \$53,999 | \$36.45 | Financial Analyst | \$67,815 | \$41.95 | Database Devel. | \$72,410 | \$50.65 | Production Worker | \$33,550 | \$19.75 | Cust. Serv Rep | \$32,836 | \$18.65 |
| Network Engineer | \$63,324 | \$35.05 | Info. Systems Admin. | \$64,020 | \$40.80 | Software Devel. | \$57,881 | \$42.40 | Warehouser | \$29,418 | \$14.70 | Retail/Cashier | \$29,757 | \$14.75 |

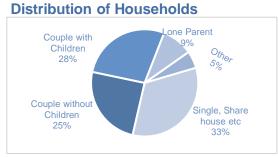
^{*} Montreal MSA, Quebec June, 2020

Ottawa-Gatineau, ON/QC

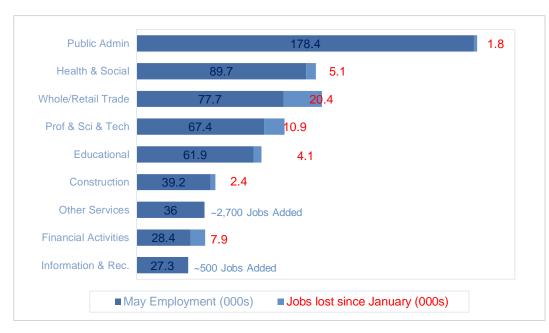
Workforce Statistics - May

Population Compared to January 2020Total Workforce763K ♣6.3%Unemployment Rate8.8%(3.1%*)Unemployment66.9Kû34K

^{*} January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 3,424 | |
|--|-----------|
| Top 5 Open Positions Added During May | # of Jobs |
| Computer and information systems professionals | 225 |
| Supply chain logistics, tracking, scheduling co-ordination | 199 |
| Motor vehicle and transit drivers | 126 |
| Human resources and business service professionals | 115 |
| Paraprofessional legal, social, community and education | 113 |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* |
|---------|----------|----------|----------|--------|----------------------|
| Q3 2020 | 0% | 11% | 75% | 14% | -14% |

^{*} Seasonal Net Employment Outlook

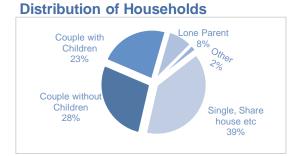
Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

Québec, QC

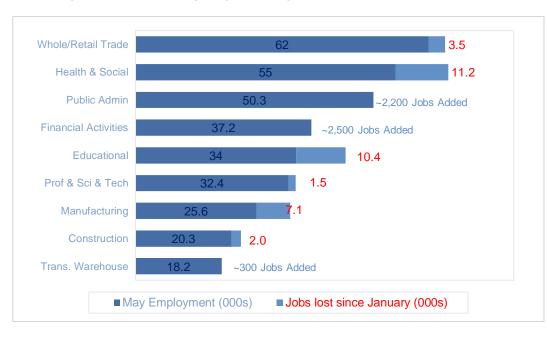
Workforce Statistics - May

Population Compared to January 2020Total Workforce438K ♣3.7%Unemployment Rate12.1%(4.3%*)Unemployment52.8K♠33.3K

^{*} January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May:4,683 | | | | | | |
|---|-----------|--|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | | |
| Supply chain logistics, tracking scheduling co-ordination | 240 | | | | | |
| Computer and information systems professionals | 189 | | | | | |
| Motor vehicle and transit drivers | 168 | | | | | |
| Other installers, repairers and servicers | 135 | | | | | |
| Human resources and business service professionals | 131 | | | | | |

Labor Force Data May 2020 Statistics Canada – https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020

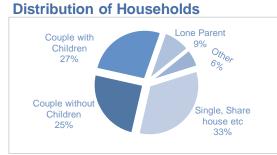
https://www.manpowergroup.com/workforce-insights/

Regina, SK

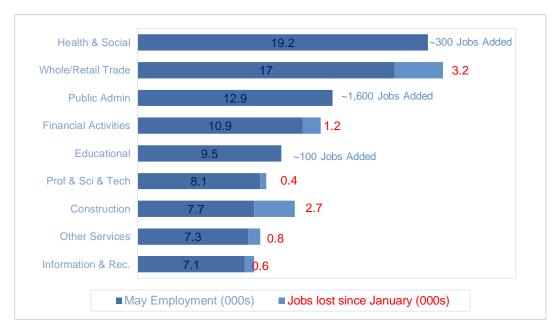
Workforce Statistics - May

Population Compared to January 2020Total Workforce139K ♣5.3%Unemployment Rate10.8%(6.3%*)Unemployment15Kû5.7K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 653 | | | | | | |
|---|-----------|--|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | | |
| College and other vocational instructors | 84 | | | | | |
| University professors and post-secondary assistants | 44 | | | | | |
| Paraprofessional legal, social, community & education | 33 | | | | | |
| Social and community service professionals | 33 | | | | | |
| Human resources and business service professionals | 20 | | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook |
|---------|----------|----------|----------|--------|---------------------|
| Q3 2020 | 8% | 24% | 68% | 0% | -13% |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Powered by People Ticker.

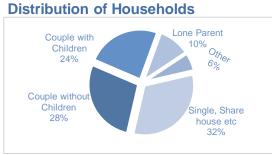
| | | | | | | | | | | | | - | | |
|------------------|------------------|--------------------|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|
| Healthcare | Annual Salary | Hourly Pay Rate | Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | MANUFACTURING | Annual Salary | Hourly Pay Rate | | Annual Salary | Hourly Pay Rate |
| Data Analyst | \$33,181 | \$20.60 | Data Analyst | \$38,173 | \$23.30 | Business Analyst | \$67,360 | \$44.95 | Driver | \$45,509 | \$28.00 | Call Center Rep. | \$30,980 | \$18.25 |
| Database Admin. | \$53,847 | \$35.40 | Financial Analyst | \$67,446 | \$41.30 | Database Devel. | \$72,860 | \$51.90 | Production Worker | \$33,227 | \$19.60 | Cust. Serv Rep | \$29,912 | \$18.90 |
| Network Engineer | \$63,766 | \$35.20 | Info. Systems Admin. | \$62,791 | \$40.20 | Software Devel. | \$58,403 | \$42.10 | Warehouser | \$29,344 | \$14.05 | Retail/Cashier | \$26,984 | \$13.30 |

St. Catharines-Niagara, ON

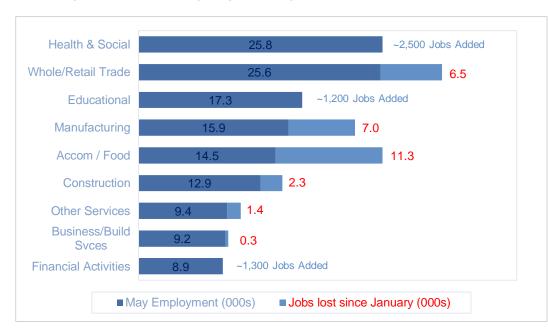
Workforce Statistics - May

Population Compared to January 2020Total Workforce193K♣10.1%Unemployment Rate13%(5.4%*)Unemployment25.1K♠13.4K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 662 | |
|---|-----------|
| Top 5 Open Positions Added During May | # of Jobs |
| Food attendants, kitchen helpers and related support | 29 |
| Professional occupations in nursing | 28 |
| Motor vehicle and transit drivers | 25 |
| Customer and information services representatives | 24 |
| Specialized occupations in personal and customer services | 21 |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook* |
|---------|----------|----------|----------|--------|----------------------|
| Q3 2020 | 10% | 29% | 48% | 13% | -16% |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com/June 2020 https://www.manpowergroup.com/workforce-insights/

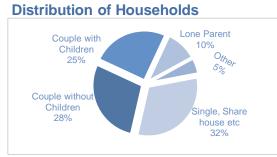
[•]

Saint John, NB

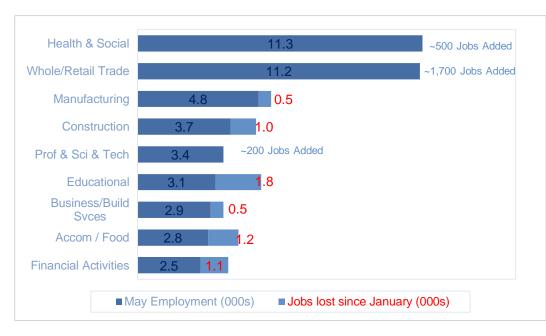
Workforce Statistics - May

Population Compared to January 2020Total Workforce63.2K ♣6.9%Unemployment Rate12%(7.4%*)Unemployment7.6K ♠2.6K

^{*} January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 427 | |
|--|-----------|
| Top 5 Open Positions Added During May | # of Jobs |
| Professional occupations in nursing | 46 |
| Retail salespersons | 20 |
| Administrative services supervisors | 16 |
| Computer and information systems professionals | 13 |
| Motor vehicle and transit drivers | 12 |

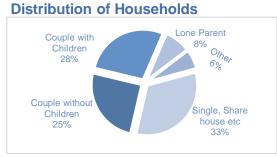
Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Saskatoon, SK

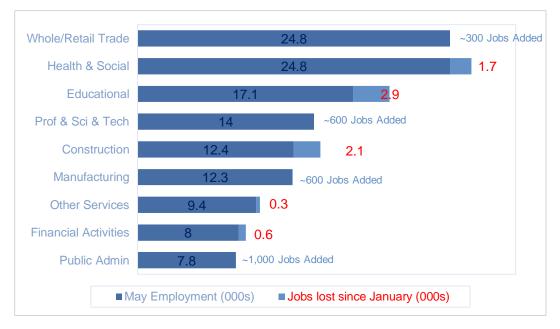
Workforce Statistics - May

Population Compared to January 2020 Total Workforce 186K **\$3.2% Unemployment Rate** 13%(5.7%*) Unemployment 24.3K 企13.4K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 799 | |
|---|-----------|
| Top 5 Open Positions Added During May | # of Jobs |
| College and other vocational instructors | 73 |
| University professors and post-secondary assistants | 47 |
| Motor vehicle and transit drivers | 33 |
| Logistics, tracking & scheduling | 31 |
| Retail salespersons | 25 |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook |
|---------|----------|----------|----------|--------|---------------------|
| Q3 2020 | 13% | 9% | 74% | 4% | 1% |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada - https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Powered by People Ticker.

| Healthcare | Annual Salary | Hourly Pay Rate | Banking & Financial Services | Annual Salary | Hourly Pay Rate | Technology | Annual Salary | Hourly Pay Rate | MANUFACTURING | Annual Salary | Hourly Pay Rate | | Annual Salary | Hourly Pay Rate |
|------------------|------------------|--------------------|---------------------------------|------------------|--------------------|------------------|------------------|--------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|
| Data Analyst | \$33,351 | \$21.50 | Data Analyst | \$38,143 | \$23.85 | Business Analyst | \$70,014 | \$48.35 | Driver | \$46,260 | \$27.85 | Call Center Rep. | \$31,440 | \$17.95 |
| Database Admin. | \$53,965 | \$36.35 | Financial Analyst | \$68,593 | \$42.10 | Database Devel. | \$71,241 | \$49.90 | Production Worker | \$33,988 | \$19.90 | Cust. Serv Rep | \$29,486 | \$18.60 |
| Network Engineer | \$64,361 | \$34.90 | Info. Systems Admin. | \$63,802 | \$40.50 | Software Devel. | \$58,146 | \$43.05 | Warehouser | \$28,971 | \$13.85 | Retail/Cashier | \$26,842 | \$13.20 |

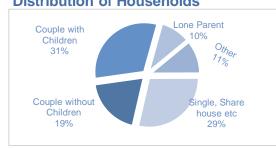
^{*} Saskatoon MSA, Saskatchewan June, 2020

Toronto, ON

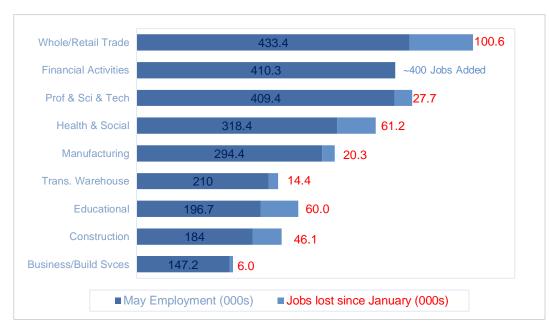
Workforce Statistics - May

Population Compared to January 2020Total Workforce3.5M ♣6.9%Unemployment Rate11.6%(5%*)Unemployment402Kû216K*January 2020

Distribution of Households



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 13,753 | | | | | |
|--|-----------|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | |
| Computer and information systems professionals | 1,327 | | | | |
| Managers in financial and business services | 671 | | | | |
| Motor vehicle and transit drivers | 579 | | | | |
| Human resources and business service professionals | 523 | | | | |
| Logistics, tracking & scheduling | 382 | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook |
|---------|----------|----------|----------|--------|---------------------|
| Q3 2020 | 4% | 29% | 51% | 16% | -27% |

Powered by People Ticker.

Labor Force Data May 2020
Statistics Canada – https://www.150.statcan.ga.ca/
https://www.wantedanalytics.com/June 2020
https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Admin.

\$ Banking & Healthcare Financial Services Technology Annual Hourly Pay Rate Salary Rate Salary Rate Salary Rate Salary Salary Rate Data Analyst \$46,922 Call Center Rep. \$37,208 \$22.50 Data Analyst \$39,272 \$24.45 **Business Analyst** \$68,463 \$45.75 Driver \$29.65 \$34,918 \$18.10 \$35,711 Database Admin. \$54,901 \$36.10 \$69,535 \$43.95 Database Devel. \$75,913 \$52.35 **Production Worker** \$20.95 Cust. Serv Rep \$34,558 \$18.65 Financial Analyst Info. Systems Retail/Cashier Network Engineer \$65,520 \$36.55 \$66,951 \$44.30 Software Devel. \$59,520 \$30,851 \$15.50 \$44.15 Warehouser \$15.40 \$31,612

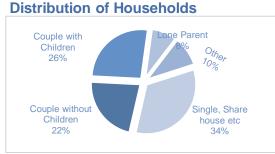
^{*} Seasonal Net Employment Outlook

^{*}Toronto MSA, ON June, 2020

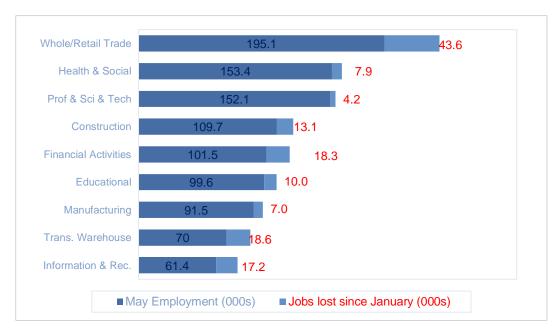
Vancouver, BC

Workforce Statistics - May

Population Compared to January 2020 Total Workforce 1.4M [□]-8.2% **Unemployment Rate** 10.8%(4.3%*) Unemployment 152K **1**86K * January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 7,065 | | | | | |
|--|-----------|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | |
| Computer and information systems professionals | 548 | | | | |
| Professional occupations in nursing | 313 | | | | |
| Logistics, tracking & scheduling | 232 | | | | |
| Paraprofessional in legal, social, community & education | 214 | | | | |
| Managers in financial and business services | 214 | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook |
|---------|----------|----------|----------|--------|---------------------|
| Q3 2020 | 9% | 15% | 67% | 9% | -5% |

^{*} Seasonal Net Employment Outlook

Labor Force Data May 2020 Statistics Canada – https://www150.statcan.ga.ca/ https://www.wantedanalytics.com June 2020 https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

Powered by People Ticker. \$ Banking & Healthcare Financial Services Technology Annual Hourly Pay Rate Salary Rate Salary Rate Salary Rate Salary Salary Rate Call Center Rep. Data Analyst \$37,468 \$21.65 Data Analyst \$38,884 \$25.15 **Business Analyst** \$70,408 \$45.65 Driver \$46,268 \$28.25 \$35,507 \$18.60 \$73,168 Database Admin. \$54,564 \$36.80 \$69,891 \$42.40 \$51.20 Production Worker \$36,159 \$20.30 Cust. Serv Rep \$18.40 Financial Analyst Database Devel. \$35,150 Info. Systems Retail/Cashier **Network Engineer** \$64,811 \$35.50 \$65,593 \$41.20 Software Devel. \$58,336 \$42.85 \$16.05 \$16.20 Warehouser \$31,858 \$32,816 Admin.

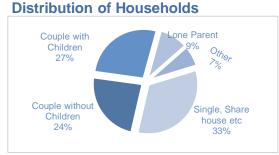
^{*} Vancouver MSA, British Columbia June, 2020

Winnipeg, MB

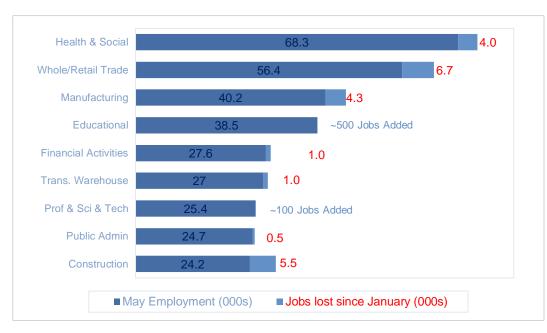
Workforce Statistics - May

Population Compared to January 2020Total Workforce457K ♣2.6%Unemployment Rate10.3%(4.8%*)Unemployment46.9Kû24K

* January 2020



Employment Numbers by Key Industry (in '000s)



Current Employment Situation

| Total Openings Added During May: 2,361 | | | | | |
|---|-----------|--|--|--|--|
| Top 5 Open Positions Added During May | # of Jobs | | | | |
| Professional occupations in nursing | 385 | | | | |
| Assisting occupations in support of health services | 208 | | | | |
| Medical technologists and technicians (excl. Dental) | 84 | | | | |
| Home care providers and educational support occupations | 81 | | | | |
| Motor vehicle and transit drivers | 72 | | | | |

Manpower Employment Outlook Survey Q3,2020

| | Increase | Decrease | Maintain | Unsure | Net Emp. Outlook |
|---------|----------|----------|----------|--------|---------------------|
| Q3 2020 | 5% | 16% | 65% | 14% | -15% |

Powered by People Ticker.

Labor Force Data May 2020 Statistics Canada – https://www.150.statcan.ga.ca/ https://www.manpowergroup.com/workforce-insights/ https://www.manpowergroup.com/workforce-insights/

Selected Positions with Indicative Annual Salary and Hourly Pay

\$ Banking & Healthcare Financial Services Technology Annual Hourly Pay MANUFACTURING Rate Salary Rate Salary Rate Salary Rate Salary Salary Rate Call Center Rep. Data Analyst \$33.133 \$20.75 Data Analyst \$37,156 \$23.60 **Business Analyst** \$68,548 \$45.35 Driver \$44,703 \$27.25 \$30,020 \$17.70 Database Admin. \$51,711 \$35.20 \$65,551 \$40.90 Database Devel. \$69,621 \$49.70 **Production Worker** \$33,297 \$19.40 Cust. Serv Rep \$17.85 Financial Analyst \$29,475 Info. Systems Retail/Cashier **Network Engineer** \$61,391 \$33.45 \$62,909 \$39.15 Software Devel. \$13.70 \$13.35 \$57,129 \$41.10 Warehouser \$28,400 \$27,389 Admin.

^{*} Seasonal Net Employment Outlook

^{*} Winnipeg MSA, Manitoba June, 2020

Market Intelligence On-Demand



Quarterly Market Report

https://insights.manpowergroupsolutions.com/thought-leadership/quarterly-market-report/



Total Workforce Index

http://www.TotalWorkforceIndex.com



Global Insights Portal

http://insights.manpowergroupsolutions.com/



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June. 2020